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# **Internal Report No. 7**

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Project duration:	36 months

Abstract	This report is joint Internal Report No. 7, i.e. the report of internal quality control and monitoring of the ADA project, for the period from 15 August 2021 until 15 January 2022 and it is a result of the activity 5.3 Internal Project Control and Monitoring. It consists of the internal quality reports of each project partner as well as a summary of all
	activities during reporting period.

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### **Internal Report No. 7 - Summary**

Internal Report No. 7 is a periodical report of quality control and monitoring of the Erasmus+ ADA project. It is scheduled by WorkPlan in the Project Application and covers period from 15 August 2021 to 15 January 2022. The Report is an output of the project activity 5.3 Internal Project Control and Monitoring. Each ADA project partner prepared its own internal report, with more details about the activities, experienced problems and measures taken by each partner and all these reports are presented in the Annexes section.

One of the key outcomes of the ADA project is the accreditation of new master study programs in advanced data analytics at three Serbian HEI partners. Since UNS and UB have accredited its study programs in previous period, the reporting period at these institutions was used to start with promotional activities for the enrollment of the first generation of students, planned for September/October 2022. UNS has prepared a draft version of a Guide for foreign students, and UB has published website dedicated to its accredited study program, with all details about its objectives, structure, requirements, etc. Third Serbian partner, UNI, is still working on accreditation documentation and its adoption at University bodies, and it is to be expected that during next reporting period it will complete the documentation and submit it to the National Accreditation Body for further procedure. Forth Serbian HEI partner, UNIKG, has already accredited new study program (which includes new courses developed under ADA project) in 2020. During the reporting period, UNIKG successfully enrolled second generation of students to these courses, in October 2021.



This reporting period was also heavily influenced be COVID-19 pandemic, particularly, planned travels and study visits. Therefore, Steering Committee meeting was held online, in September 2021. Project Coordinator, prof. Mirko Savic, has visited WU in January 2022, and a few local meetings were held in person in Serbia, mainly related to the promotion of new study programs and preparation for the enrollment of first students. ADA project team members continued to communicate and work online. The selected professors at all ADA project partners worked on preparation of teaching materials for the study programs and courses developed under ADA project, including LLL courses for professionals.

In the next reporting period, there are several project activities planned: first, second round of LLL courses will be prepared and organized in February/March 2022. Due to the current situation, this round will be also organized online, coordinated by UNIKG. Main promotional activities of LLL courses will be delegated to the SAM. We hope that UNI will finalize its efforts regarding accreditation of new master study program. Professors of UNS and UB will continue the preparation of teaching materials for the courses within accredited master study programs. Also, all project partners will coordinate their activities on promotion of ADA project results and new study programs, including the purchase of various promotional materials. Finally, we strongly believe that the epidemiological situation will be improved, and that it will be possible to organize remaining visits of Serbian professors to EU partners and vice versa.



### ANNEXES

### Internal report No. 7

- University of Novi Sad, Serbia
- University of Belgrade, Serbia
- University of Niš, Serbia
- University of Kragujevac, Serbia
- Vienna University of Economics and Business, Austria
- Graduate School in Computer Science and Mathematics Engineering, Cergy, France
- University of Rome Tor Vergata, Italy
- Centre for Research and Technology Hellas, Greece
- Serbian Association of Managers, Serbia







Project partner	University of Novi Sad (UNS)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	Online Steering Committee meeting in September 2021. Two meetings about development of strategy for promotional campaign were organized.
	One meeting in Vienna regarding financial reporting and participation of WU teachers in ADA master.
	Draft version of the guide for foreign students is prepared.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	All other activities are going according to a plan.
Measures undertaken to overcome problems and shortcomings:	







Suggestions for other partners and for future period (if any):	-						
Activities planned for the following reporting period: Estimated degree of	Meeting in Cergy regarding financial reporting and participation of CY teachers in ADA master. Purchase of promotional material. Public call for enrollment of students in the first year of ADA. Participation in LLL courses. WP1 Development of a new program in Advance Data						
realisation of the WP	Analytics in Business		prograi		vanoe i	Julu	
activities (from LFM matrix of project proposal) for	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%	
which project partner is responsible for (to be filled only by project	1.1 Analysis of best practice and comparative analysis					х	
partners leading work package):	1.2 Learning outcomes and competencies					x	
	1.3 Program, modules, syllabi of all courses and ECTS					х	
	WP6 Management of the project						
	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%	
	6.1 Project coordination meetings				х		
	6.2 Efficient overall project management				Х		
	6.3 Efficient local project management				Х		
	6.4 Interim Report (IR) and Final Report (FR)			x			
Prepared by:	Mirko Savić						
Date of reporting:	15/01/2022						
Note: Please add relevant at	tachments to this report	(when	applica	able)			







Project partner	University of Belgrade (UB)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	WP2.5 Preparation of the courses and teaching material In this reporting period, <u>the Website of the new study</u> <u>program</u> has been developed and published.
	WP2.6 Preparation of the LLL program
	No LLL courses have been organized by UB in this reporting period. UB plans to organize another one (or two) such courses in 2022.
	WP2.7 Preparations for accreditation of the new study programs
	On July 23, 2021, the master study program <i>Advanced Data Analytics</i> at UB finally got its accreditation approval from the National Accreditation Body of the Republic of Serbia. See the <u>news</u> at the project Website for details.
	WP3.2 Implementation of the new program
	In order to start the study program with the first generation of students more effectively, promotion of the new study program has started. The plan is to enroll the first generation of master students in September/October 2022.
Have you experienced	Yes.
any problems or deviations from the plan and schedule (and	WP2.7 Preparations for accreditation of the new study programs
which)?	Due to the late approval of the master study program <i>Advanced Data Analytics</i> at UB, the program is not

















(explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	offered to students i semester of the 202					e Fall
Measures undertaken to overcome problems and shortcomings:	The program will be offered in the Fall semester (starting October 2022) and the call for applicants will be announced in a few months.					
Suggestions for other partners and for future period (if any):	As far as accreditation goes, try to stay calm and with both feet on the ground. Make sure to communicate only with <i>supportive</i> people; everything else is just a waste of time.					
Activities planned for the following reporting period:	Depending on the situation with the Covid-19 pandemic, study visits of UB to EU partner institutions will hopefully take place in 2022. Promotion of master study program. Announcement of a call for applicants for new master study program.					
Estimated degree of realisation of the WP activities (from LFM matrix	WP2 Preparations for implementation of new master program					
of project proposal) for which project partner is	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
responsible for	WP2.1 Purchase of equipment					X
(to be filled only by project partners leading work package):	WP2.2 Organization of workshop in Serbia on teaching methodology in advanced data analytics					x





















	· · · · · · · · · · · · · · · · · · ·	
	WP2.3 Preparation	V
	of the Guide in	Х
	methodology	
	WP2.4 Study visits	
	of staff from Serbia X	
	to EU	
	WP2.5 Preparation	
	of the courses and	Х
	teaching material	
	WP2.6 Preparation X	
	of the LLL program	
	WP2.7	
	Preparations for	
	accreditation of the	Х
	new study	
	programs	
	WP2.8	
	Development of	V
	the ADA project	X
	booklet	
Prepared by:	Vladan Devedžić	
Date of reporting:	15.01.2022	
Neter Disease educations		







Project partner	University of Nis (UNI)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	<ul> <li>UNI representatives participated in ADA Consortium Meeting, which has been held on November 19-20, 2021 at Serbian Association of Managers in Belgrade.</li> <li>UNI representative participated in Local Committee meeting held at the Faculty of Economics, University of Novi Sad on December 22, 2021.</li> <li>The meetings held resulted in the adoption of the joint strategy of media promotion of new master study programs developed within ADA project.</li> <li>Professors who will be engaged in implementing the master program at the UNI were working on preparation of teaching materials for new courses.</li> </ul>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	According to the plan, activity 3.1. Accreditation of the master study program was meant to be realized in the period between October 2019 and the end of March 2020, but due to Covid-19 pandemic and transitions to a new mode of operation at universities, all activities have been postponed.





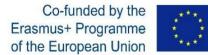




r	1					
Measures undertaken to overcome problems and shortcomings:	Any measures to over accreditation procedur the uncertainty of the universities in Serbia, by strict government g	re are c COVID who ar	out of th -19 situ e proje	ne UNI Lation. J	control All	due to
Suggestions for other partners and for future period (if any):	-					
Activities planned for the following reporting period:	Team members are working on preparation of the second LLL course which will be in the field of Quantitative Finance. Study visits to EU universities are planned for the following period, if pandemic allows them. We hope the pre process of accreditation of new master study program will be finished in the next period. Having in mind the recent development of the situation, it is expected that the enrolment of the first generation at ADA in Business master course will be postponed to September 2022.					
Estimated degree of	WP3 Implementation of the program					
realisation of the WP activities (from LFM matrix	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
of project proposal) for which project partner is responsible for	3.1 Accreditation of master study program				x	
(to be filled only by project partners leading work package):	3.2 New master program implemented	x				
	3.3 New LLL program implemented			x		
	3.4 Report on feedback and final analysis		x			
Droporod by:	Vesna Janković-Milić					
Prepared by:						







Project partner	University of Kragujevac (UNIKG)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	COVID-19 pandemic still limits mobilities among project partners, and therefore all study visits are still postponed. UNIKG team members in this period continued their work on improvement of teaching materials for new courses developed under ADA project. In October 2021, second generation of students was enrolled to the new module Artificial Intelligence in Business, at which are two courses (Tools and Techniques of Machine Learning and Artificial Intelligence), developed within ADA project. In the reporting period, the lectures in course Tools and Techniques of Machine Learning were given to the students.
	Representatives of UNIKG participated in online Steering Committee meeting, and in two meetings (at SAM and UNS) related to promotion of new study programs.
	Finally, UNIKG, as a leader of in WP4 and WP5, continually worked on the coordination of all activities in these two WPs. In the reporting period, UNIKG representatives maintained project website, and coordinated social network presence, and also coordinated preparation of Internal Report No. 7.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical	As already said, COVID-19 pandemic caused postponing of planned mobilites. Other activities at UNIKG were performed as scheduled.



















objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning) Measures undertaken to overcome problems and shortcomings:	-
Suggestions for other partners and for future period (if any):	No
Activities planned for the following reporting period:	It is our hope that situation with COVID-19 pandemic will allow us to organize study visits of our professors to EU partners in the following period. UNIKG will coordinate preparation and implementation of second round of LLL courses, planed for February/March 2022. UNIKG will work on promotion of its study program/module/courses. Also, as one of the activities related to the promotion and dissemination, the purchase of promotional material is planned for the following period. In addition, as a Leader of WP4 and WP5, UNIKG will continue to coordinate the activities in these Work Packages, and to maintain project website and LinkedIn profile.























Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for	WP4 Dissemination a	nd expl	oitation	of proj	ect res	ults
	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
	4.1 Set-up Dissemination and exploitation plan					х
(to be filled only by project partners leading work package):	4.2 Design of project visual identity					х
	4.3 Design and setup of project web site					х
	4.4 Raising awareness for ADA				Х	
	4.5 Final Conference	х				
	WP5 Quality control and monitoring					
	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
	5.1 Defining plan for project quality control					Х
	5.2 Defining metrics for ADA					х
	5.3 Internal project control and monitoring				х	
	5.4 External evaluation		x			
Prepared by:	Zoran Kalinić					
Date of reporting:	15.01.2022					









Project partner	Vienna University of Economics and Business
Descertis en ensis d	Administration (WU)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	WU continued to develop programs for the Data Science Bachelor specialization as well as dedicated programs for LLL always with the ADA project in mind.
	During Winter 2021/22 Ronald Hochreiter at WU delivers Bachelor lectures on Data Science V (Data Science Lab), which require a continuous development of content which is also relevant for various ADA courses.
	Ronald Hochreiter continues to prepare for the first lectures as guest professor within the ADA program at the end of 2022.
	Regarding LLL courses, Ronald Hochreiter is the co- leader of the WU Executive Academy program on Data Science, which is an integral part of the new professional MBA on Digital Transformation and Data Science. For the ADA project special lectures based on this expertise (for the series on LLL education within the ADA project) called "Managerial Artificial Intelligence" which were already held during June 2021 are planned to be repeated in March 2022. Specific updates are currently being applied to improve the lectures further.
	There was an important Steering Committee meeting on 14.9.2021 which was attended by Ronald Hochreiter from the side of WU. In addition, Ronald Hochreiter and Mirko Savic held a special three day meeting at the beginning of January at WU Vienna to coordinate many important topics for finalizing the project successfully until November 2022.









problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other	unfortunately limited	1.				was
tasks, available resources						
and the overall planning) Measures undertaken to overcome problems and shortcomings:	-					
Suggestions for other partners and for future period (if any):	-					
Activities planned for the following reporting period:	Continuation of the development of WU programs both on Bachelor, Master and LLL level by continuously improving the lectures held at WU and WU Executive Academy. Participation in second round of LLL courses. WU will host professors from Serbia, if the situation allows. Ronald Hochreiter is furthermore already planning ADA research visits at ADA partners in Kragujevac and Nis.					
Estimated degree of	WP					
realisation of the WP activities (from LFM matrix of project proposal) for	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
which project partner is responsible for (to be filled only by project partners leading work						
package):						
Prepared by: Date of reporting:	AssocProf. PD Dr. Ronald Hochreiter 15/01/2022					















Project partner	CY TECH (former EISTI)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	<ul> <li>Internal administrative meetings (administrative and financial follow-up)</li> <li>Identification of potential interesting courses for the master and the implementation of the LLL courses</li> <li>Meetings with professors and writing course proposals</li> </ul>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<ul> <li>Still lots of difficulties linked to COVID 19 (no possibility of travelling, lots of unavailable colleagues)</li> <li>Still difficulties linked to the merge of our institution.</li> </ul>









Measures undertaken to overcome problems and shortcomings:	Lots of videoconferences and email exchanges		
Suggestions for other partners and for future period (if any):	N/A		
Activities planned for the following reporting period:	<ul> <li>Beginning of LLL courses: C courses (done remotely) – th working on the content and p</li> <li>Welcome one member of No</li> <li>Beginning of master courses implies keep on working on c preparation</li> <li>Administrative follow up Communication on the project</li> </ul>	is implies keep on preparation vi Sad in February in September: this content and	
Estimated degree of realisation of the WP	WP		
activities (from LFM matrix of project proposal) for	Activity 0%- 20%- 20% 40%	40%-         60%-         80%-           60%         80%         100%	
which project partner is responsible for (to be filled only by project partners leading work package):			
Prepared by:	Audrey JAMA		
Date of reporting:	January 15 <sup>th</sup> , 2022		







Project partner	University of Rome Tor Vergata (UNITOV)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities	
realised by project partner during reporting period and achieved results:	Our professors involved in the project are working on the next classes, preparing teaching materials and presentations to be delivered to students to be enrolled in new master study programs in Serbia. Participation in online Steering Committee meeting.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	Unfortunately, due to the Covid-19 Health Emergency we could not proceed as expected with the implementation of the project. We wish for a positive contribution online and in presence, as the pandemic situation evolves.
Measures undertaken to overcome problems and shortcomings:	According to the evolution of the pandemic situation, in presence meetings can be proposed respecting social distancing and adopting all the necessary preventing measures.

















Suggestions for other partners and for future period (if any):	For the entire 2021/22 a.y. the University of Rome Tor Vergata has applied blended learning for all the teaching activities, which foresee activities both in presence and online. We propose to have meetings in presence according to national and European directives.					
Activities planned for the following reporting period:	The University of Rom LLL course to be taug – March 13, 2022. Prof. Alessio Farcome held 12 hours (3 days) Learning. Study visits of Serbiar	ht onlin eni and ) for the	e in the Prof. Fi e course	e period rancesc e in Uns	l Febru co Dotto supervi	ary 21 o will
Estimated degree of realisation of the WP	WP					
activities (from LFM matrix of project proposal) for which project partner is	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
responsible for (to be filled only by project partners leading work package):						
Prepared by:	Federica Corrente	1		I	1	<u> </u>
Date of reporting:	15/01/2022					







Project partner	Centre for Research and Technology Hellas (CERTH)
Reporting period	15.08.2021 – 15.01.2022
Description of all activities realised by project partner during reporting period and achieved results:	Preparation of the teaching material and planning of the teaching lessons to be executed by the CERTH participants. CERTH has selected the professors to teach to students to be enrolled in new master study programs in Serbia (Jason Papathanasiou and Loukas Tsironis). CERTH also participated in various steering committee meetings and other online project meetings.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	The Covid-19 pandemic caused some delays in the preparation of material for teaching.









Measures undertaken to overcome problems and shortcomings:	Preparation of material will be finalised in the forthcoming months.					
Suggestions for other partners and for future period (if any):	N/A					
Activities planned for the following reporting period:	Continue with the prepa and planning the teachi CERTH participants. Th are scheduled: 1. Multiple Criteria Deci 2. Optimization and Bus Python (along with the b If the situation allows, v CERTH will be organize	ing less nere ar ision A siness Univers risits of	sons to e a cou id Decisio sity of I	be exe uple of on Mak Nis)	ecuted l courses	by the s that
Estimated degree of	WP					
realisation of the WP activities (from LFM matrix of project proposal) for which project partner is		0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
responsible for						
(to be filled only by project partners leading work						
package):						
Prepared by:	Josep Maria Salanova Grau and Jason Papathanasiou					
Date of reporting:		15/01/2022				







Project partner	Serbian Association of Managers (SAM)
Reporting period	15/08/2021-15/01/2022
Description of all activities realised by project partner during reporting period and achieved results:	During the reporting period, SAM was working on promotion for life-long learning modules amongst its business members and partners. SAM participated actively in meetings with partners (in Novi Sad, Belgrade, Kragujevac and Niš) aiming to prepare for the promotion of accredited study programs and LLL modules and courses. Also, SAM continued to strengthen its connections with Faculties of Economics, in Belgrade, Kragujevac, Novi Sad and Niš. SAM continued with podcast "Ecof&SAM Business Talks" with experienced and successful managers as special guests, aiming to bring closer students to the best business practices and managers' profession. Additionally, with the same aim, SAM started accepting Deans and outstanding students to SAM membership, free of charge.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	Due to past year pandemic, dissemination of the information of the project among business audience is limited, but continuing.











Measures undertaken to overcome problems and shortcomings:	N/A					
Suggestions for other partners and for future period (if any):	None					
Activities planned for the following reporting period:	Additional promotion of the project agenda, in particular life-long learning modules has been planned, in coordination with other partners. Promotion is going to be more focused in the next period, and SAM will be taking active role.					
Estimated degree of	WP					
realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
(to be filled only by project partners leading work						
package):						
Prepared by:	Jelena Bulatovic, SAM					
Date of reporting:	January 15 <sup>th</sup> , 2022					

