

## Internal Report No. 3

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Project No:	598829-EPP-1-2018-1-RS-EPPKA2-CBHE-JP
Funding scheme:	ERASMUS+
Project start date:	November 15, 2018
Project duration:	36 months

Abstract	This report represents integral Internal Report No. 3, i.e. the report of quality control and monitoring of the ADA project, for the period from 15 July 2020 until 15 November 2020 and it is a result of the activity 5.3 Internal Project Control and Monitoring. It consists of the internal quality reports of each project partner as well as an overview of quality assessment of study visits realized during reporting period.
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## Internal Report No. 3 - Summary

The Internal Report No. 3 is a regular report of quality control and monitoring of ADA project, scheduled by WorkPlan from the Project Application. The Report covers period from 15 July 2020 until 15 November 2020 and it is an output of the project activity 5.3 Internal Project Control and Monitoring. Each ADA project partner prepared its own internal report (presented in the Annexes section), so more details about the activities, experienced problems and measures taken by each partner may be found there and they will not be elaborated in details in the Summary.

Still present COVID-19 pandemic caused delays and postponements in many project activities. One of the key outcomes of the ADA project is the accreditation of new master study programs in advanced data analytics at three Serbian HEI partners. Due to aforementioned problems caused by COVID-19 pandemic, but also some administrative obstacles and long accreditation process in Serbia, all three Serbian HEI partners are still in this process. UNS has submitted complete accreditation documentation to the Serbian National Entity for Accreditation and Quality Assurance in Higher Education (NEAQA), which is in charge of the accreditation of HEI institutions and study programs, and the documentation is currently being evaluated. UB and UNI are still working on accreditation documentation and its adoption on University bodies. Forth Serbian HEI partner, UNIKG, accredited new study program (which includes new courses developed under ADA project), and enrolled first students to these courses in October 2020.



During reporting period, UB finished previously delayed first round of equipment purchase. In addition, all four Serbian HEI partners, during reporting period, completely finished second round of equipment purchase, therefore finishing this project activity.

COVID-19 pandemic caused also postponements of all travels and study visits, and therefore ADA project team members communicated and worked online. The selected professors at all ADA project partners worked on preparation of teaching materials for the study programs and courses developed under ADA project. In addition, all project partners worked on preparation of on-line Workshop on teaching methodology, scheduled for beginning of December 2020 and hosted by UB.

Finally, in the reporting period, Interim report of the ADA project was submitted to Brussels, and it was accepted and approved there, confirming good work on project activities and good overall results, despite the global obstacles.



# ANNEXES

## Internal report No. 3

- University of Novi Sad, Serbia
- University of Belgrade, Serbia
- University of Niš, Serbia
- University of Kragujevac, Serbia
- Vienna University of Economics and Business, Austria
- Graduate School in Computer Science and Mathematics Engineering, Cergy, France
- University of Rome Tor Vergata, Italy
- Centre for Research and Technology Hellas, Greece
- Serbian Association of Managers, Serbia





## INTERNAL REPORT No. 3

Project partner	University of Novi Sad (UNS)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>Second public purchase was finished in order to spend the rest of funds for equipment.</p> <p>Interim report was submitted on time and it was assessed positively by EACEA.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<p>Study program of UNS has been submitted for accreditation in June 2020, but we still don't know the outcome.</p> <p>Nevertheless, the start of study program was already postponed for October 2021 due to pandemic.</p> <p>Second round of training visits is also postponed due to pandemic. We are hoping that we will be able to conduct them starting from spring 2021.</p>
Measures undertaken to overcome problems and shortcomings:	-
Suggestions for other partners and for future period (if any):	-



Activities planned for the following reporting period:	<p>Waiting for the possibility to organize the rest of study visits after Covid 19 crisis is over. Waiting for the outcome of accreditation procedure. Participation in the workshop on teaching methodology. Preparation for LLL courses.</p>					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP1 Development of a new program in Advance Data Analytics in Business					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
	1.1 Analysis of best practice and comparative analysis					X
	1.2 Learning outcomes and competencies					X
	1.3 Program, modules, syllabi of all courses and ECTS					X
	WP6 Management of the project					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
	6.1 Project coordination meetings				X	
	6.2 Efficient overall project management				X	
	6.3 Efficient local project management				X	
6.4 Interim Report (IR) and Final Report (FR)			X			
Prepared by:	Mirko Savić					
Date of reporting:	15/11/2020					

Note: Please add relevant attachments to this report (when applicable)



## INTERNAL REPORT No. 3

Project partner	University of Belgrade (UB)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>WP2.1 Purchase of equipment</p> <p>UB has finally got the equipment in the end of August and in early September 2020. Part of the equipment has been installed, but unfortunately much of the equipment has not been installed yet due to the absence of the technical and administrative staff (they now work from home).</p> <p>WP2.2 Organization of workshop in Serbia on teaching methodology in advanced data analytics</p> <p>In early December 2020, UB will organize online workshop, with about 20-30 attendees. In report period, UB was engaged in preparation activities of this Workshop.</p> <p>WP2.5 Preparation of the courses and teaching material</p> <p>As in the <a href="#">previous reporting period</a>, UB has continued to prepare for the new master study program, in terms of modifying some of the intended topics to cover in specific courses. Administrative regulations have prevented some of the UB teachers from joining the program as it was originally intended. Newly selected teachers have slightly different views on the topics in the corresponding course, thus the syllabi and teaching materials had to be modified as well.</p> <p>WP2.7 Preparations for accreditation of the new study programs</p> <p>See the next section.</p>



<p>Have you experienced any problems or deviations from the plan and schedule (and which)?</p> <p>(explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)</p>	<p>Yes.</p> <p>WP2.7 Preparations for accreditation of the new study programs</p> <p>Activities that have been planned for this period have been stalled due to the COVID-19 pandemic. The university administration has been largely ineffective. The administrative activities that have been blocking the accreditation of the new study program throughout the last academic year could not be completed. At the end of June 2020 the university administration has got back to work, but since October 2020 much of the administrative work is blocked again.</p>
<p>Measures undertaken to overcome problems and shortcomings:</p>	<p>Much like in the <a href="#">previous reporting period</a>, working from home has proved only partially effective. The administration has done part of its job from home, but could not do all of it that way. The UB management has done its best to speed things up, but has not been able to do everything that could have been done had the situation been regular.</p>
<p>Suggestions for other partners and for future period (if any):</p>	<p>To ask the funding agency for a 1-year extension of the project lifetime, without extra funding, in order to complete the accreditation process.</p>
<p>Activities planned for the following reporting period:</p>	<p>There is no point in strict planning. At the time of writing this report, the situation with the pandemic in Serbia is MUCH worse than ever since the beginning of the pandemic, and all plans are likely to end up as wishful thinking.</p> <p>Having said that, the plans are to try to complete the administrative procedures and submit the program for accreditation, as well as to install the equipment.</p>





Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for  (to be filled only by project partners leading work package):	WP2 Preparations for implementation of new master program					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
	WP2.1 Purchase of equipment					X
	WP2.2 Organization of workshop in Serbia on teaching methodology in advanced data analytics				X	
	WP2.3 Preparation of the Guide in methodology	X				
	WP2.4 Study visits of staff from Serbia to EU		X			
	WP2.5 Preparation of the courses and teaching material					X
	WP2.6 Preparation of the LLL program		X			
	WP2.7 Preparations for accreditation of the new study programs				X	
	WP2.8 Development of the ADA project booklet					X
Prepared by:	Vladan Devedžić					
Date of reporting:	15.11.2020					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	University of Nis (UNI)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<ul style="list-style-type: none"> <li>- Lecturers have prepared teaching material for new master courses, according to syllabi</li> <li>- All necessary equipment for realization of master program was purchased and put to use.</li> <li>- In accordance with the legal documents related to the conditions and manner of engaging visiting professors at the University of Nis, a proposal to engage four professors from foreign partner universities was sent to the Electoral Council and the Dean of the Faculty of Economics.</li> </ul>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<p>Study programs were approved by the Council of Teachers at faculties and were referred to universities to get approval from the appropriate bodies (Quality Committee, Expert Council and Senate of the university). Afterwards study program can be submitted to the National Accreditation Body (NAT).</p> <p>According to the plan, activity 3.1. Accreditation of the master study program was meant to be realized in the period between October 2019 and the end of March 2020, but due to Covid-19 pandemic and transitions to a new mode of operation at universities, all activities have been postponed.</p>
Measures undertaken to overcome problems and shortcomings:	<p>Any measures to overcome current problems related to accreditation procedure are out of the UNI control due to the uncertainty of the COVID-19 situation. All universities in Serbia, who are project partners, operate by strict government guidelines.</p>



Suggestions for other partners and for future period (if any):						
Activities planned for the following reporting period:	The materials will be submitted to the National Accreditation Body, right after the approval of Senate of UNI. Having in mind the recent development of situation, it is expected that the enrolment of first generation at ADA in Business master course will be postponed to October 2021.					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP3 Implementation of the program					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
	3.1 Accreditation of master study program			X		
	3.2 New master program implemented	X				
	3.3 New LLL program implemented	X				
3.4 Report on feedback and final analysis	X					
Prepared by:	Vesna Janković-Milić					
Date of reporting:	15.11.2020.					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	University of Kragujevac (UNIKG)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>As in the previous period, all planned mobilities were postponed due to COVID-19 pandemics. During the previous period, the accreditation of new master study program which includes new courses developed under ADA project was finished and the first generation of master students was enrolled to these courses at the UNIKG i.e. its Faculty of Economics in October 2020. In addition, UNIKG team members worked on preparation of teaching materials for new courses developed under ADA project, as well as their presentation for the Workshop on teaching methodology, planned for December 2020 in Belgrade.</p> <p>UNIKG also finalized second phase of equipment purchase i.e. the additional equipment was received, installed and paid for, during the reporting period.</p> <p>Finally, UNIKG continually worked on coordination of work in WP4 and WP5, which it leads. In the reporting period, UNIKG representatives maintained project website, and also coordinated preparation of Internal Report No. 3.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation	<p>COVID-19 pandemic caused some problems related to mobility within the project, but UNIKG successfully finished some previously delayed activities, such as complete equipment purchase and study program accreditation and student enrollment.</p>



of the impact on other tasks, available resources and the overall planning)						
Measures undertaken to overcome problems and shortcomings:	-					
Suggestions for other partners and for future period (if any):	No					
Activities planned for the following reporting period:	<p>Due to COVID-19 problems, it is hard to predict how and what will be possible to do in the next period. UNIKG will use online communication with all project partners.</p> <p>UNIKG will participate in online Workshop on teaching methodology, which will be organized by the University of Belgrade, in December 2020.</p> <p>Finally, UNIKG will continue to coordinate the activities within WP4 and WP5, which it leads, and to maintain project website and LinkedIn profile.</p>					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP4 Dissemination and exploitation of project results					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
	4.1 Set-up Dissemination and exploitation plan					X
	4.2 Design of project visual identity					X
	4.3 Design and setup of project web site					X
	4.4 Raising awareness for ADA				X	
4.5 Final Conference	X					





	WP5 Quality control and monitoring					
	Activity	0%- 20%	20%- 40%	40%- 60%	60%- 80%	80%- 100%
	5.1 Defining plan for project quality control					X
	5.2 Defining metrics for ADA					X
	5.3 Internal project control and monitoring				X	
	5.4 External evaluation	X				
Prepared by:	Zoran Kalinić					
Date of reporting:	15.11.2020					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	Vienna University of Economics and Business Administration (WU)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>WU continued to develop programs for the Data Science Bachelor specialization as well as dedicated programs for LLL always with the ADA project in mind.</p> <p>During Winter 2020 Ronald Hochreiter at WU delivers Bachelor lectures on Data Science II (Data Analytics) and Data Science V (Data Science Lab), which require a continuous development of content which is also relevant for various ADA courses.</p> <p>Regarding LLL courses, Ronald Hochreiter is now the co-leader of the Executive Academy program on Data Science, which is an important part of the new professional MBA on Digital Transformation and Data Science.</p> <p>Furthermore, Ronald Hochreiter held a special session on Data Analytics for Law Tech for the LL.M. DigiTax program.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<p>Due to Corona the cooperation with other partners was unfortunately limited, but preparations for a joint workshop (online) in December 2020 were undertaken together.</p>



Measures undertaken to overcome problems and shortcomings:	WU representatives worked as much as it was possible under given circumstances, mainly online.					
Suggestions for other partners and for future period (if any):	No					
Activities planned for the following reporting period:	Participation in online Workshop on teaching methodology at the UB. Continuation of the development of WU programs both on Bachelor, Master and LLL level by continuously improving the lectures held at WU and WU Executive Academy, which will be also used for ADA purposes.					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
Prepared by:	Assoc.-Prof. PD Dr. Ronald Hochreiter					
Date of reporting:	15/11/2020					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	Graduate School in Computer Science and Mathematics Engineering (EISTI)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	Because of COVID-19 pandemic, there were mobilities i.e. no management meetings and study visits organized in Erasmus+ ADA project. During reporting period, professors of EISTI worked on preparation of lectures which they should teach at Serbian universities, after new study programs accreditation and enrollment.
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	Corona virus outbreak caused another postponement of study visit of ADA consortium to EISTI, planned for this period. We hope that this visit will be realized after the situation improves.



Measures undertaken to overcome problems and shortcomings:	The corrective actions were limited, as the Corona virus outbreak is global, and many countries closed their borders, so all mobilities are postponed.					
Suggestions for other partners and for future period (if any):	N/A					
Activities planned for the following reporting period:	In the following period, the EISTI team members will continue to work on the preparation of lectures for Serbian students within the ADA project. Also, we hope that if COVID-19 pandemic ends, we will be able to organize postponed visit in the spring of 2021.					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
Prepared by:	Maria Malek					
Date of reporting:	15/11/2020					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	University of Rome Tor Vergata (UNITOV)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>Some of the professors involved in the project worked preparing lectures to students to be enrolled in new master study programs in Serbia, including slides and teaching materials.</p> <p>Moreover, one of the professors of the board, was involved in preparing the slides for the forthcoming online Workshop on teaching methodology, to be held on 7 December 2020 organized by University of Belgrade.</p> <p>Prof. Bianchi will illustrate the partners which is are the modalities implemented at the University of Rome Tor Vergata.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<p>Unfortunately, due to the Covid-19 Health Emergency we could not proceed as expected with the implementation of the project.</p>



Measures undertaken to overcome problems and shortcomings:	Hopefully, online meetings will help overcome delays. However, the optimal solution is to have teaching methodology meetings in presence.					
Suggestions for other partners and for future period (if any):	Meetings in presence are strongly encouraged. Nonetheless, social distancing was necessary during the last period.					
Activities planned for the following reporting period:	Online workshop on teaching methodology on 7 December 2020.					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
Prepared by:	Maria Innocenzi					
Date of reporting:	15/11/2020					

Note: Please add relevant attachments to this report (when applicable)



## INTERNAL REPORT No. 3

Project partner	Centre for Research and Technology Hellas (CERTH)
Reporting period	15.07.2020 – 15.11.2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>Preparation of the teaching material and planning of the teaching lessons to be executed by the CERTH participants.</p> <p>CERTH also selected the professors to teach to students to be enrolled in new master study programs in Serbia and worked on preparation of a presentation for the online Workshop on teaching methodology, to be organized by the University of Belgrade in December 2020.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	The Covid-19 pandemic caused some delays in the preparation of material for teaching.



Measures undertaken to overcome problems and shortcomings:	Preparation of material will be conducted in the forthcoming months.					
Suggestions for other partners and for future period (if any):	N/A					
Activities planned for the following reporting period:	Continue with the preparations of the teaching material and planning the teaching lessons to be executed by the CERTH participants.					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
Prepared by:	Josep Maria Salanova Grau and Jason Papathanasiou					
Date of reporting:	15/11/2020					

Note: Please add relevant attachments to this report (when applicable)





## INTERNAL REPORT No. 3

Project partner	Serbian Association of Managers (SAM)
Reporting period	15/07/2020-15/11/2020
Description of all activities realised by project partner during reporting period and achieved results:	<p>Throughout September and October, SAM conducted a member survey which, among other things, included the topic of availability of workforce on the Serbia's labour market. On the questions: "Which occupations are hardest to find on the market?", managers' top answers were "data scientists" and "data analysts", and second to top "various IT jobs". We communicated these findings to business community, universities, and media.</p> <p>SAM continued to strengthen its connections with faculties of economics in Subotica, Belgrade, Kragujevac and Nis, by signing official Memorandums of understanding with each faculty, aiming to bring closer students to the business best practices.</p>
Have you experienced any problems or deviations from the plan and schedule (and which)? (explanations for tasks not fully implemented, critical objectives not fully achieved and/or not being on schedule. Explanation of the impact on other tasks, available resources and the overall planning)	<p>Due to pandemic and emergency state in Serbia, dissemination of the information of the project among business audience was limited, due to the public focus on health and economic issues, but more intensive than during the previous reporting period.</p>



Measures undertaken to overcome problems and shortcomings:	N/A					
Suggestions for other partners and for future period (if any):	None					
Activities planned for the following reporting period:	<p>Additional promotion of the project in coordination with other partners, adjusted to the general state of the country due to pandemic of COVID 19.</p> <p>Furthermore, on December 1, SAM will organize a Forum of managers with a title “Effects of the Circular migrations on Serbia – How we can be responsible today for Serbia’s tomorrow” where panellists will discuss whether Serbia, due to the brain drain, has adequate cadre. The Forum will be an opportunity to raise the issue of the lack of data scientists.</p>					
Estimated degree of realisation of the WP activities (from LFM matrix of project proposal) for which project partner is responsible for (to be filled only by project partners leading work package):	WP					
	Activity	0%-20%	20%-40%	40%-60%	60%-80%	80%-100%
Prepared by:	Jelena Bulatovic, SAM					
Date of reporting:	November 15 <sup>th</sup> , 2020					

Note: Please add relevant attachments to this report (when applicable)

